

GENDER PAY GAP REPORT 2025

The government reporting rules on gender pay require us to identify differences in pay between male and female colleagues across the entire workforce, regardless of job role. The calculations below align to these requirements and reports to the year ending 5 April 2025.

The causes of a gender pay gap can be due to a complex and shifting mix of factors including work, training, education, society and family. According to the Office of National Statistics, the overall UK mean gender pay gap for full time employees in 2025 is 6.9%. Gender pay reporting is different to equal pay. Equal pay refers to men and women receiving equal pay for equal work.

At Ancaster Group we are absolutely committed to provide all of our employees with equal opportunities to succeed, regardless of gender, race or background. With our company's roots firmly in automotive retail and service engineering, it is perhaps unsurprising that there are more men than women in the business.

Our gender pay gap is largely attributed to the fact that more male colleagues are working in more senior roles, which are higher paid, when compared to female colleagues. This is especially so in vehicle maintenance engineering where our technicians / mechanics are predominantly male. Where male and female colleagues work in similar roles, doing the same work, we ensure the pay rates are equal.

It is important that our employees are rewarded for the success of our business. Our bonus pay gap detailed below is driven by a higher proportion of men in senior roles, which typically attract higher bonus opportunities.

All the information below highlights that we need to do more to support and encourage a higher number of women into senior roles. This we have achieved during 2025.

Our pay gap results

The gender pay gap measures the difference between men and women's average earnings and is expressed as a percentage of men's pay:

The mean figure is the difference between the average of men's and women's pay. The average being the total of all male hourly rates divided by the number of male employees, and the same for females.

The median is the middle value, or the mid-point of hourly rates when listed in gender order. The advantage of looking at the median is it's less affected by the numbers at the top end of the pay spectrum, like the earnings of a small number of senior male or female executives.

The bonus gender pay gap measures the percentage of employees who receive a bonus, and the percentage difference in bonus value between men and women:

OUR FULL RESULTS FOR 2025

Pay difference between men and women

Mean	Median
12.2%	3.6%

Bonus difference between men and women

Mean	Median
40.1%	27.0%

Percentage of men and women receiving bonus

Men	Women
87.9%	73.8%

The above image illustrates the gender distribution at Ancaster Group across four equally sized hourly rate quartiles

Men in **Blue**
Women in **Orange**

